

IN COLLABORATION WITH



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ITALIAN BLUE GROWTH

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29 SEPT - 2 OCT 2025 LA SPEZIA NAVAL BASE

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THE NINTH EDITION OF SF

The future is calling us. And our horizon, as always, is the sea

A simple quote, but extraordinarily powerful. The sea is our natural bridge: it can separate, but we want it to connect. We want for it to connect and unite cultures, economies, people, ideas. It's what makes dialogue possible and what reminds us of how fragile stability is when isolation and divide prevail.

The numbers speak for themselves: over 370 companies, 90 countries, 80 foreign delegations, 55.000 square meters of exhibition area and 25 thematic panels and we already have around 4000 b2b meetings recorded on our platform. But what matters more than numbers is the spirit that animates them: the idea that the Mediterranean, and Italy with it, could and should be at the centre of a future built on innovation and collaboration.

Friend, authorities, partners, entrepreneurs: the sea reminds us that no one sails alone; and SEAFUTURE once again aims to be the place where diplomacy and innovation meet, where business and ethics are side by side and where collaboration paves the way to the future.

On this topic, French explorer Jacques Costeau said: "The sea, the great unifier, is man's only hope. Now, as never before, the old phrase has a literal meaning: we are all in the same boat.". I believe and hope that SEAFUTURE will strengthen this boat and prepare it to face the tides of the future.

The future calls to us. And our horizon, as always, is the sea. Happy SEAFUTURE to everyone.





A RECORD BREAKING EDITION

SF25 has confirmed the extraordinary success of this edition: with over 370 exhibitors from around the world, thousands of qualified professionals, delegations from more than 60 countries and an attendance that has already doubled compared to the previous edition, SEAFUTURE establishes itself as the premier international hub for the blue economy, defence, security and advanced maritime technologies.

25.000

VISITORS

50.000

SQM METERS

4.000

B2B MEETINGS

370

EXHIBITORS

80

FOREIGN
DELEGATIONS

150

SPEAKERS

20

CHIEFS OF
NAVY STAFF

170

ACCREDITED
JOURNALISTS

15

STARTUPS





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SF25 OPENING CEREMONY WITH MINISTER GUIDO CROSETTO

The Opening Ceremony for SEAFUTURE, one of the most important international trade fairs dedicated to the Blue Economy, took place in the late morning of September 29th at the Arsenale Marittimo Militare in La Spezia from September 29th to October 2nd. The ceremony, attended by over 500 guests from around the world, included Minister of Defense Guido Crosetto, President of Italian Blue Growth Cristiana Pagni, Chief of Staff of the Italian Navy Admiral Enrico Credendino, President of the Liguria Region Marco Bucci, and Mayor of La Spezia Pierluigi Peracchini. Following the official speeches, a moving demonstration by the GOI (Gruppo Operativo Incursori), the Italian Navy's Special Forces unit, was held to mark the start of the official visit to the fair.



DAY 1 29 SEPTEMBER



CEO OF FINCANTIERI
PIERROBERTO FOLGIERO

INTERVIEW WITH PIERROBERTO FOLGIERO, CEO OF FINCANTIERI

Fincantieri's CEO outlined a vision where defense investments generate technological progress benefitting both military and civilian industries. The Underwater Economy, developed in cooperation with the Italian Navy, is a long-term industrial asset, enabling applications from infrastructure protection to seabed mining and aquaculture. Folgiero highlighted La Spezia's deep roots in underwater expertise and the vital role of SMEs in innovation. He also pointed to strategic collaborations with Poland and Greece, supported by governments and navies, as key to strengthening both industrial and geopolitical positioning. For Folgiero, Italy's competitive edge and job security rely on technological distinctiveness, with subsea capabilities serving as a cornerstone of national industrial progress.

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MANY COUNTRIES, WITH OVER
60 DELEGATIONS.

INTERVIEW WITH HON. EDOARDO RIXI, DEPUTY MINISTER OF INFRASTRUCTURE AND TRANSPORT

Deputy Minister Rixi emphasized the significance of SeaFuture as a hub where over 60 delegations, including many Arab countries, meet to share perspectives of peace, growth, and future cooperation. He stressed the importance of showcasing Italy's excellence and its role as a maritime nation with vast potential. Italy is investing heavily in underwater technologies, establishing a dedicated institute that will shape future exploration and security for decades. Rixi also warned of global challenges such as Arctic shipping routes that could bypass the Mediterranean, potentially penalizing Europe. He criticized current EU emission taxes on Mediterranean shipping as inconsistent and called for a comprehensive Mediterranean strategy alongside the Mattei Plan for Africa. Finally, Rixi defended Leonardo as a national technology leader, vital for cybersecurity, space, and defense, stressing that penalizing such a company would be a mistake for Genoa and Italy.

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ARTIFICIAL INTELLIGENCE & DEFENCE: INDUSTRIAL PERSPECTIVES, INSTITUTIONS, AND EMERGING CHALLENGES

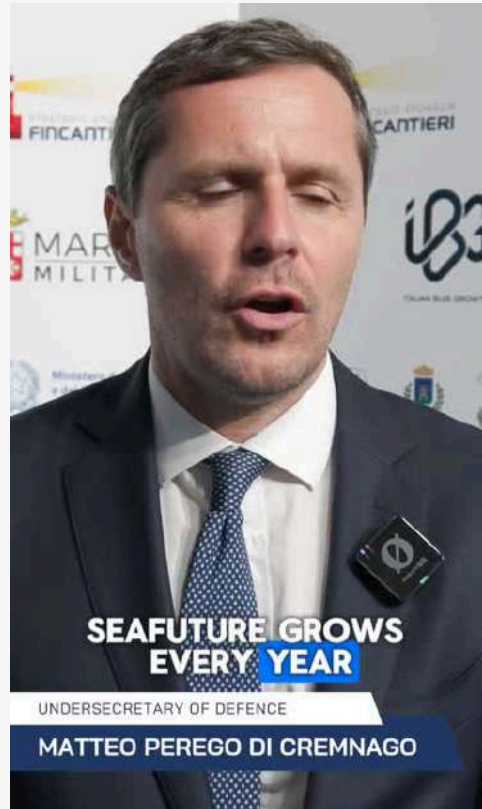
In today's world, where information dominance, real-time decision-making, and data security are increasingly crucial, Artificial Intelligence (AI) is becoming a game-changer for new operational models. Through real-world case studies and forward-looking discussions, the conference organized by ELT Group has explored how AI is reshaping the Defense-Industry-Public Administration ecosystem. With a holistic approach, the event brought together voices from industry, institutions, and academia to highlight AI's role in driving digital transformation, sparking a meaningful conversation on the opportunities and challenges of adopting AI in defence and security, alongside its regulation. Opened by Admiral Giacinto Ottaviani, National Armaments Director and Domitilla Benigni, CEO & COO ELT Group, and closed by Hon. Matteo Perego di Cremona, Undersecretary of State for Defence, the panel saw the participation of Admiral Francesco Procaccini, Chief of the 6th Department, IT, Cyber and Telecommunications, Italian Defence General Staff, Daniela Pistoia, Corporate Chief Scientist ELT Group, Alessandro Musumeci, Professor of Network Economics and Innovation, International University of Rome, Vincenzo Di Nicola, Head of AI Fund – CDP Venture Capital, and Federica Valente Marinkovic, Hub for EU Defence Innovation Manager, European Defence Agency.



AT SEAFUTURE PAGE EUROPA AND JANA MARINE LAUNCH PAGE JSI COMPANY

Page Europa, an Italian company that is part of the Maticmind Group and a leader in the design and integration of security systems for strategic assets, and Jana Marine Services Company LLC, a Saudi company belonging to the Rashed Al-Rashed & Sons Group, today announced the creation of Page JSI Company, a strategic joint venture dedicated to the integrated protection of critical infrastructure in Saudi Arabia and the wider regional context. This represents another crucial milestone in the over 65-year history of Page Europa, during which the company has established itself as a benchmark in the delivery of complex, world-class projects. The new joint venture was officially unveiled during the joint press conference held today at the Green & Blue Innovation Hub of SEAFUTURE 2025, the leading international hub for innovation in the Blue Economy.





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INTERVIEW WITH MATTEO PEREGO DI CREMNAGO, UNDERSECRETARY OF DEFENCE

Undersecretary Perego di Cremnago highlighted the impressive growth of SEAFUTURE, now hosting 370 exhibitors across 50,000 square meters and attracting global attention. He pointed to the increasing focus on underwater technologies, crucial both for security and economic development. La Spezia, as Italy's maritime hub, is becoming ever more strategic in this field, already hosting many companies and institutions. He emphasized the role of the National Underwater Hub (PNS) as an incubator connecting research institutes, startups, large companies, and the Navy. This initiative is vital for safeguarding critical subsea infrastructure, communications, and energy networks, while also preparing for future challenges such as rare earth extraction. Perego stressed that Italy is emerging as a leader in the underwater domain and that the ongoing funding calls prove the country's strong commitment. SEAFUTURE, he concluded, is a virtuous example of a national system working together.

BLUE ECONOMY BETWEEN GROWTH, SUSTAINABILITY AND GLOBAL RESPONSIBILITY

The blue economy today represents an essential bridge between maritime safety and sustainable prosperity. In compliance with international law of the sea, freedom of navigation and the protection of maritime workers, it is configured as a strategic priority not only for the economy, but also for the geopolitical dimension. It is not limited to the military sphere: it is a concrete tool that responds to the challenges of the present, combining growth, stability and global responsibility. This is what emerges from the panel organized by the Italian Navy «Exploring the importance of the blue economy in today's geostrategic context», which was attended by: Salvatore Vitiello admiral of Italian Navy, Claudio Cislino vice president Fincantieri, Mario Zanetti delegate president of Confindustria for the economy of the sea, Francesco Maiorana strategy and commercial director at Intermarine, Paolo Quercia director of studies and analysis division of the Ministry of business and made in Italy, Andrea Margelletti international studies center advisor at the Ministero della Difesa, Fiammetta Borgia university of Rome Tor Vergata, Stefano Denicolai university of Pavia, Ilaria Tani university of Milan Bicocca. The panel was moderated by Alessio Patalano of King's college London.



DEPUTY MINISTER RIXI: "MARITIME TRADE AS A TOOL FOR DIALOGUE BETWEEN NATIONS"

The future of ports and logistics was also discussed at Seafuture by Deputy Minister of Infrastructure and Transport Edoardo Rixi in a panel moderated by journalist Simone Gallotti. Rixi emphasized that Italy must strengthen its relations with other countries, particularly those in the Gulf, the Middle East, Africa, South America, and India, where excellent prospects are emerging. Trade, he reiterated, is an essential instrument to counter the growing international tensions, especially those concentrated in the Mediterranean area. According to the Deputy Minister, keeping ports open to trade and exchange is a fundamental element of any democracy. He also stressed that the current historical moment requires caution, avoiding the instrumentalization of international situations for political purposes, in order not to fuel degenerative dynamics.

PORTS, LOGISTICS AND THE DIFFICULTIES TO BE FACED

Alexio Picco, President of Magellan Circle, moderated the panel dedicated to "Ports and Logistics between Geopolitics and Regulation: Development Strategies in the Current Global Scenario." This international conference focused on two aspects: the European rules and regulations that all logistics operators must address, and the more unpredictable aspects arising from geopolitical tensions or the decisions of individual countries, such as tariffs, which can change overnight, drastically altering the global logistics landscape. Speakers on the panel included Roberto Ferrari, CEO of PSA Italia; Bruno Pisano, Special Commissioner of the Eastern Ligurian Sea Port Authority and Delegate of Assoporti; Alessandro Ferrari, Director of Assiterminal; Alessandro Pitto, President of Fedespedit; and Davide Falteri, President of Federlogistica.





AN INCREASING INTERNATIONAL DEFENCE COOPERATION WITH OCCAR

The OCCAR (Organisation Conjointe de Coopération en matière d'Armement / Organisation for Joint Armament Co-operation) has established itself as a key reference at European level and beyond in terms of a centre of excellence for cooperative Defence Equipment Programmes. "The OCCAR's Maritime Programmes in the surface vessel and submarine domain play a pivotal role in enhancing Europe's naval capabilities by delivering cutting-edge technologies and fostering multinational cooperation," has highlighted Mr Joachim Sucker, OCCAR-EA Director. The organization ensures operational readiness through integrated procurement, lifecycle management, and innovation across member and participating states. OCCAR manages complex cooperation armaments programmes, 24 and counting, in the air, sea, land, space and cyber domains with an operating budget of around €7 billion. Italy is a member state and a key contributor of national as well as international and cooperative programmes in all domains.



WELCOME COCKTAIL

CONCERT OF THE ITALIAN NAVY BAND

Maestro Cpt. Antonio Barbagallo

Co-Conductor Beatrice Venezi

Soprano Cinzia D'Astola Perroni





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SEAFUTURE AWARDS, A CONCRETE OPPORTUNITY FOR YOUNG PEOPLE

SEAFUTURE AWARDS, launched in 2016 and now at its fifth edition, aims to reward the innovation and creativity of young people in marine technologies by giving visibility to university theses and research projects with potential applications in industry. Organized by the Ligurian Marine Technology District and Italian Blue Growth, the initiative has grown to include, for the first time, students from European universities and research centers. The 2025 call focused on dual-use solutions and Blue Economy sectors such as innovation, sustainability, transport, and maritime infrastructure. The finalists were announced at Seafuture in the presence of institutional and industry leaders.

DAY 2 30 SEPTEMBER



INTERVIEW WITH CRISTIANA PAGNI, PRESIDENT OF IBG EVENTS AND ORGANIZER OF SEAFUTURE

Cristiana Pagni emphasized SEAFUTURE's role as a platform for innovation, research, and opportunities for young people. She underlined the importance of STEM subjects in enabling national progress and global competitiveness. Together with the Ligurian Marine Technology District, SEAFUTURE has created a student award to highlight young researchers and help them reconnect with the sea. Pagni described the sea as a place of connection and future opportunities, where innovation and youth converge. She stressed that this commitment not only creates jobs but also shapes the next generation of leaders and decision-makers for Italy.

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BLUE ECONOMY AND MEDITERRANEAN DIALOGUE AT THE FOREFRONT

In the panel on the future of maritime logistics, Deputy Minister Edoardo Rixi stressed the need to preserve strong ties with traditional allies while opening new partnerships toward the East. The sea, he noted, is a natural connector between nations, and humanity's future will increasingly rely on the Blue Economy — a space for integration and development rather than conflict. Rixi highlighted California as a historical destination for migration and Algeria as a key partner, now supplying much of Italy's gas previously imported from Russia. With the "Mattei Plan," dialogue with Africa is once again central, aiming at win-win solutions and shared strategies for the next generations. Algerian representative Hallal Benouda outlined his country's ambition to become a major logistics hub in the Mediterranean, modernizing ports linked to the Sahara and introducing hydrogen as a green maritime fuel. Future Algerian ports will be designed as smart, sustainable facilities fully connected to railways and highways. Benouda stressed Algeria's potential leadership in green energy and invited European countries, especially Italy, to "look south" and revive projects like Ita-Med. From the U.S. perspective, the ports of Los Angeles and Long Island were cited among the busiest globally, heavily tested by pandemic congestion and fiscal pressures. Oakland port, home to the largest refrigerated terminal in the U.S., highlights California's \$450 billion agricultural industry. Global cooperation is expanding, with pride expressed for a recent agreement signed with Shanghai port.



INTERVIEW WITH JOACHIM SUCKER, OCCAR DIRECTOR

OCCAR Director Joachim Sucker expressed satisfaction at attending SEAFUTURE for the second time. He underlined Italy's importance as a major partner, citing major naval programs managed with OCCAR: FREMM frigates, PPA ships, U-212 NFS submarines, and logistic support vessels. Sucker emphasized that SEAFUTURE offers a valuable setting to meet companies and institutions, including talks with Italy's National Armaments Directorate. He stressed OCCAR's commitment to strengthening industrial cooperation and expanding future business with Italy. SEAFUTURE he concluded, is a key opportunity to reinforce these ties.

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DEEP TECH FOR DEEP WATERS: INNOVATIVE R&D SOLUTIONS FOR UNDERWATER INFRASTRUCTURE PROTECTION

Introduced by the keynote speech of Admiral Giuseppe Cavo Dragone, Chairman of the NATO Military Committee, the panel has explored the cutting-edge technological advancements in the field of underwater infrastructure protection at the light of recent attacks around European waters, emphasizing the role of deep tech innovations. It highlighted recent research and development efforts aimed at enhancing the durability, security, and maintenance of underwater assets such as pipelines, cables, and communication networks. Among the innovations, Admiral Inspector Cristiano Nervi, Director of CSSN and the Operational Structure of the Italian National Underwater Dimension Hub (Polo Nazionale della dimensione Subacquea, PNS), highlighted the latest developments of the latter organization, including the future creation of an abyssal waters test area at -250 meters. A strategic project for Italy. The panel speakers also included Eric Pouliquen, NATO CMRE Director, Jörg Bartoschek, EDA - Head of Unit Critical Enablers, Alessandro Iafrazi, Director, CNR- INM Institute of Marine Engineering, Gabriele Cafaro, Manager Underwater Hub Fincantieri, Rear Admiral Massimiliano Lauretti, Head of the 3rd Department, Italian Navy General Staff.





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INTERVIEW WITH ADM. GIUSEPPE CAVO DRAGONE, CHAIRMAN OF THE NATO MILITARY COMMITTEE

Admiral Giuseppe Cavo Dragone, Chair of the NATO Military Committee, stressed the urgency of protecting underwater infrastructure, which has already suffered hundreds of attacks. While avoiding premature attribution until investigations are complete, he emphasized that the security of democracies and Western freedoms is directly at stake. He called for sophisticated and adequate responses, noting that SeaFuture provides an effective platform for discussing innovative strategies. According to Admiral Cavo Dragone, the event allows partners and allies to address increasingly complex threats in the maritime and subsea domains, sharing advanced solutions for collective security.



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INTERVIEW WITH TOKS OMISHAKIN, SECRETARY OF TRANSPORTATION (STATE OF CALIFORNIA)

California Transportation Secretary Toks Omishakin described his delegation's participation in the ninth edition of SeaFuture as an extraordinary experience. Invited by Italy's Deputy Minister of Transport, the visit provided opportunities to learn and exchange ideas. Omishakin highlighted the importance of the Blue Economy and maritime development, which have been key drivers of California's growth into the world's fourth-largest economy. He also followed discussions on defense and security with great interest. For Omishakin, the maritime focus explains California's strong engagement with Italy through SEAFUTURE.



ARTIFICIAL INTELLIGENCE (AI) AND DEFENSE, INDUSTRIAL PROSPECTS

The role of AI in the defense industry to highlight threats, validate and integrate new technologies, intertwining information superiority and economic sustainability. In this context, two revolutionary and pioneering projects created by ELT Group thanks to the integration of AI with augmented reality and virtual reality technology were presented: immersive learning which replicates the maintenance experience in a digital environment and the virtual assistant which preserves and enhances the technical knowledge of ELT Group.

This is what emerged from the panel «AI and Defense Industrial and Institutional perspectives and emerging Challenges» attended by Simone Astiaso Garcia SVP Engineering & Operations ELT Group, Paolo Capodanno Vice President Chief Digital Officer ELT Group, Luigi Schiuma group Chief Technical Officer CY4GATE, James Dancer Head of UK and EU DLA Piper advisory, Fabio Moioli AI & Leadership Advisor Spencer Stuart, Claudio Palestini, Head innovation and technology adoption NATO, Alberto S. Vincentelli professor University of California at Berkeley.

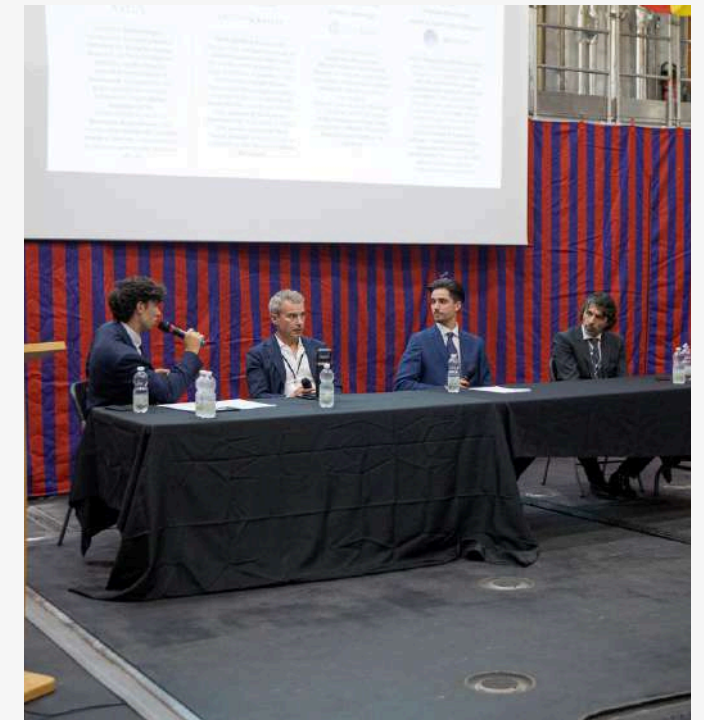


VR AND XR TECHNOLOGIES FOR TRAINING AND MAINTENANCE

Focus on VR and XR technologies aboard the PPA Montecuccoli vessel for SEAFUTURE 2025.

The panel dedicated to training and maintenance, moderated by GEA LAB innovation consultant Nicolas Rossini, highlighted the importance of using the technological devices offered by virtual and augmented reality to create immersive training environments, thus reducing costs and risks for the trained personnel.

Virtualizing the training process brings significant technical and economic benefits. It shifts from face-to-face lessons to virtual models that reproduce the devices being operated in three dimensions, allowing for greater interaction. Speakers included Alessandro Zocco, Head of Application Software at ELT Group, Lorenzo Capannari, CEO of AnotherReality, and Lorenzo Cucurnia, Project Manager at SITEP Italia.





DIGITAL TRAINING AND SIMULATION: THE KEY TO THE PORTS OF THE FUTURE

Training, digitalization, and advanced simulation are crucial factors for innovating operational processes and optimizing systems in ports. The Portualità Project and Blue Ports are part of this vision, proposing a shift in both methodology and training to make ports not only more efficient but also more sustainable. This is the conclusion of the panel "Green&Blue Innovation Hub. Skill & Training for the Blue Economy," which featured speakers: Bruno Pisano, Special Commissioner of the Eastern Ligurian Sea Port Authority; Federica Catani, Director of the National School of Transport and Logistics of La Spezia; Rebecca Lodi, Secretary of the Merchant Marine Academy of Genoa; Davide Ritarossi, Project Manager of the Ligurian Marine Technologies District of La Spezia; and Luca Isgrò, Head of Simulation Solutions at Cetena. Journalist Leonardo Parigi moderated the panel.



NAVIGATING BETWEEN INNOVATION AND SECURITY: THE FUTURE DUAL MARITIME SUPPLY CHAIN

Looking to dual use technologies, the Ligurian ecosystem is highly competitive thanks to the presence of large, highly innovative groups capable of leading the push towards progress and players such as the Distretto Ligure delle Tecnologie Marine (DLTM) and the National Underwater Hub (PNS), highlighted Davide Ritarossi, Project Manager of DLTM, the Ligurian Hub for Marine Technologies. Speaking about the PNS or Italian National Underwater Dimension Hub, Rear Admiral Giulio Cappelletti, Deputy Director at the Operational Structure of the organization, highlighted the key technology trajectories to survey, protect but also maintain and support the national underwater infrastructures. The panel was also participated by Captain Gianluca Maria Marcilli, Head of Technology Innovation Office at the Italian Navy General Staff, Andrea Bucchioni, CEO Leonardo Sistemi Integrati, Luca Maggiani, CEO SMA-RTY, Giuliano Busetto, Vice President MADE - COMPETENCE CENTER 4.0.

THE PROPOSALS OF THE PITCH AREA

Numerous innovations related to environmental protection, safety, and underwater activities were presented in the Pitch Area during the first days of SEAFUTURE. Among the green proposals, the innovative wastewater treatment module based on the use of microalgae stands out. Designed by MDM TEAM S.R.L., its effectiveness in reducing heavy metals, pesticides, PFAS, and other chemicals considered permanent pollutants in water was proven during the experimental phase. NEOEST presented a cutting-edge device for monitoring and separating microplastics from water, for installation on outboard motors or industrial wastewater. M.P.G. INSTRUMENTS proposed an underwater communication system that allows surface operators and divers to interact via audio-video connection. INTERMARINE's latest offering is a new prototype platform combining manned and unmanned systems for seabed mine clearance, also useful for seabed surveillance to protect strategic underwater resources and infrastructure.





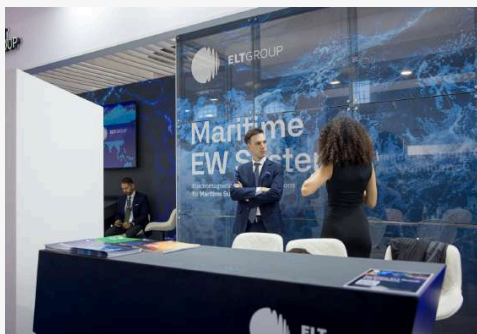
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A DIALOGUE ON THE SUPPORT POLICIES FOR SMES Strategic Meeting with **the Minister Hon. Giancarlo GIORGETTI** Moderator **Cristiana PAGNI**, President of IBG

On 1 October at SEAFUTURE, one of the most important Blue Economy conferences, a roundtable took place between the Ministry of Finance Giancarlo Giorgetti, who connected remotely and had already participated in the conference two years ago, and Cristiana Pagni, creator of SEAFUTURE and president of Italian Blue Growth, organizer of the event in collaboration with the Italian Navy

DAY 3 1 OCTOBER



DIRECTORATE OF NAVAL ARMAMENTS (NAVARM)

The evolution of future naval systems: meeting the technological challenge in multi-domain scenarios

Introduced by Admiral Inspector Giuseppe Abbamonte, Director of the Naval Armaments Directorate (NAVARM), who provided a glimpse on the current and future shipbuilding programmes for the Italian Navy, highlighted how the evolution of future naval systems presents a technological challenge that spans every operational dimension. New platforms must be capable of sustaining increasing energy demands while integrating increasingly sophisticated sensors and effectors to counter a wide spectrum of threats, from hypersonic missiles to low-cost drones. Supremacy in multi-domain scenarios will depend on the ability to strategically leverage the electromagnetic spectrum, ensure cyber resilience communications network, platform and effectors, developing interoperable and cost-effective solutions. At the same time, the underwater domain remains crucial, with Italy committed to enhance its submarine fleet with new manned and unmanned platforms and protect its strategic under-surface infrastructures with developments from the Polo Nazionale della dimensione Subacquea (PNS) (National Hub of Underwater Dimension), consolidating its role as a NATO reference point. The panel provided a comprehensive overview of technological development trajectories required to ensure the superiority of the Italian Naval Units in future scenarios. Speakers included Rear Admiral Milazzo who also provided an overview of Italian Navy's well-established expertise in Submarine Escape and Rescue capabilities, Eugenio Santagata, Director Fincantieri Naval Vessels Division, Lorenzo Mariani, MBDA Executive Group Director Sales & Business Development, Marco de Fazio, Electronics Division Managing Director Leonardo, Andrea Billet, Director of the Certification and Supervision Service - National Cybersecurity Agency. Luca Mattei, Head of Technical Department - Naval Business Unit Fincantieri, Matteo Cardone, Electronics Division Land & Sea Business Deputy Managing Director Leonardo, Daniela Pistoia, Corporate Chief Scientist ELT Group and Tonino Genito, Head of missile design MBDA Italia, provided presentations on the new systems and capabilities developments for the future.



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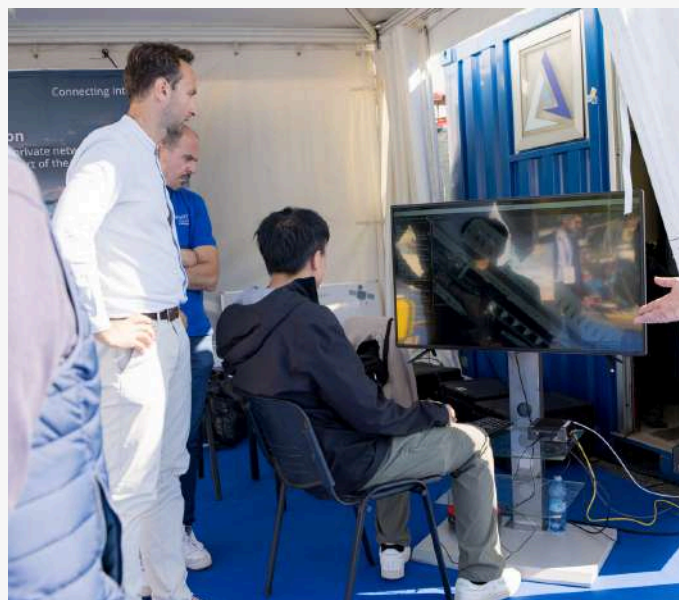
INTERVIEW WITH DOMITILLA BENIGNI, CEO OF ELT GROUP

Domitilla Benigni, CEO and COO of ELT Group, described hosting a conference on artificial intelligence in defense at SeaFuture. The two-day event featured top-level experts exploring the use of AI across military applications. ELT Group showcased concrete projects in knowledge management, training simulation, and logistics, all powered by AI algorithms. Benigni also highlighted the development of AI-driven anti-drone systems, designed to ensure information superiority in asymmetric conflicts. This approach illustrates how innovation can be effectively translated into practical defense applications, reinforcing both operational effectiveness and the group's technological leadership.

BLUE & GREEN ECONOMY: "OBSERVATION AND GLOBAL OCEAN GOVERNANCE"

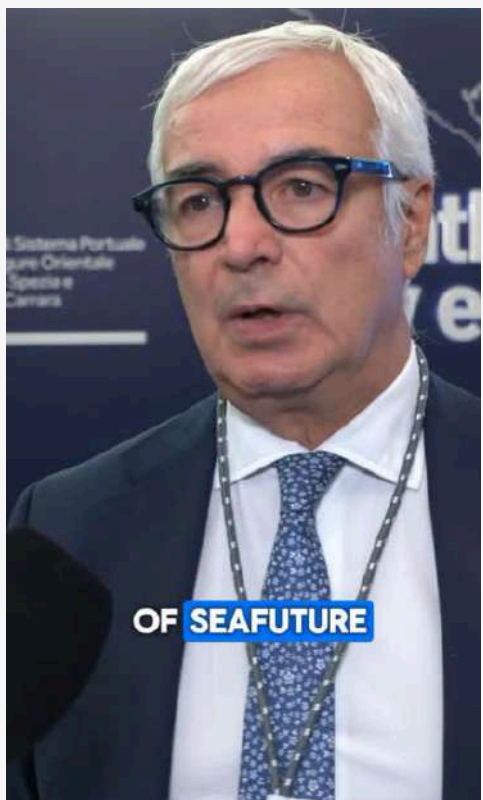
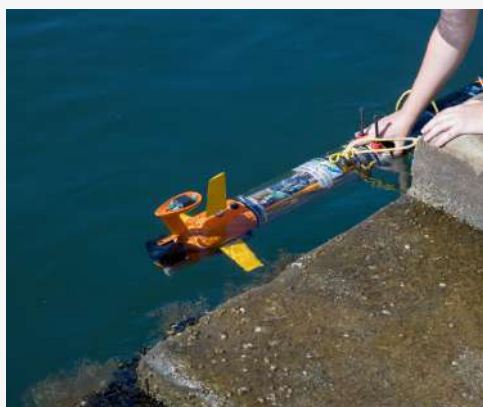
The "Observation and Global Ocean Governance" panel at SeaFuture 2025 focused on the harmonization and coordination to support the implementation of Maritime Spatial Planning (MSP) for sustainable ocean development. This is a highly intensive process that requires the integration of diverse datasets, from environmental to socioeconomic information. Both the integration of these datasets as inputs for the development of plans and their visualization represent key challenges for the MPS. Indeed, constantly changing climate scenarios, environmental implications, political factors, and governance aspects significantly impact its application.





MULTI-DOMAIN CONNECTIVITY FOR MULTI-ROLE OPERATIONAL SCENARIOS

From the remote control of autonomous assets to the implementation of complex coordinated counter-threat measures: this was the central theme of the SMA-RTY panel at SeaFuture 2025. The ability to ensure a continuous, reliable, and high-performance data flow between assets operating in different domains is an essential prerequisite for effective and coordinated action. The conference explored technological frontiers and highlighted the strategic challenges of next-generation connectivity, with a focus on creating a unified and resilient information space. Interoperable surface networks with underwater networks are the goal of creating an integrated, interconnected, and cyber-resilient system



OF SEAFUTURE

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INTERVIEW WITH BRUNO PISANO, Special Commissioner of the Eastern Ligurian Sea Port System Authority

Pisano emphasized the global relevance of SeaFuture as a key event for the Blue Economy and the maritime world. For the Port System Authority of La Spezia and Carrara, participating is crucial to showcase major projects developed in recent years. These include port development initiatives, environmental sustainability, digitalization, and innovation. SeaFuture provides international visibility, reinforces partnerships, and underlines the leadership achieved by La Spezia's port sector. Pisano stressed that this visibility is fundamental to consolidating the region's role as a reference point for maritime innovation and sustainable growth.



INNOVATION AND BLUE
ECONOMY

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INTERVIEW WITH PASQUALE ANDOLFO, CEO Page Europa

Andolfo proudly announced the launch of Page GCI Company, a Saudi joint venture born from the collaboration between Page Europa and Jana Marine Services. The initiative aims to be a pillar of Saudi Arabia's Vision 2030, focusing on technological innovation and the protection of critical infrastructure. The joint venture combines the technical expertise of Page Europa and MedicMind with the operational strength of Rashid Al Rashid's Jana Marine Services, which operates one of the largest fleets in Saudi Arabia. Andolfo underlined the strategic importance of this partnership in strengthening local capabilities and positioning the company at the heart of the Kingdom's innovation ecosystem.



THE MEDITERRANEAN ROUTE ITALY, FRANCE AND SPAIN UNITED BY SEA FESTIVAL

On board the Palinuro ship, "The Mediterranean Route" was presented to the press, the new project that links three seaside cities, three neighboring countries and three international festivals dedicated to maritime traditions. Italy will be guest of honor at the next edition of Escale à Sète, scheduled for March in the French town. The announcement was made by the founder and general director Wolfgang Idiri together with Patrizia Saccone, economic development councilor of the Municipality of La Spezia, who will represent Liguria in this great showcase of the sea. The event, among the most impressive in Europe, will bring sailing ships and historic boats from all over the world to Sète, celebrating the cultural and maritime heritage of the Mediterranean. The mayor of Castellón de la Plana Begoña Carrasco García, in a video-call from Spain, brought her greetings, underlining the common desire to strengthen cultural and tourist ties between the coastal cities. A sea route that becomes a bridge of friendship and tradition.





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INTERVIEW WITH SERGIO REVUELTA, ITALY AREA MANAGER FERNANDEZ JOVE GROUP

Sergio Revuelta, Italy Area Manager of Fernandez Jove Group described SeaFuture as a highly positive experience, highlighting it as a concrete step in the company's commitment to expanding its presence in Italy. He praised the organization of the event and the warm reception received from visitors at their stand. As a family-owned business, Fernandez Jove Group is committed to being close to its customers and providing integrated naval solutions. Its core activities include the supply of watertight doors and remotely operated valve control systems. The strategic goal is to offer clients a comprehensive, one-stop solution, avoiding the need for multiple suppliers while ensuring efficiency, cost savings, and reliability.

PITCH AREA: COMMUNICATION AND ENERGY TRANSITION

In the Pitch Area of Seafuture, a section dedicated to startups and innovative ideas in the blue economy, companies showcased their latest solutions. INNOVAPHONE focused on the importance of a secure communication system onboard ships. Digital sovereignty is now essential, given that communication channels capture basic reports, voice recordings, and complex interactions. SHORELINK addressed the transition to shore-based power for ships, proposing innovative solutions that adapt to different types of vessels, helping ports and shipowners reduce emissions, noise, and fuel consumption while supporting global sustainability goals. AVL ITALIA proposed a proven integrated toolchain for achieving higher levels of reliability and performance in complex naval systems. This platform is optimized for managing electrical, mechanical and automation resources onboard ships.



PORTS OF THE FUTURE: SUSTAINABLE HUBS BETWEEN INNOVATION, RESILIENCE AND GREEN TRANSITION

Training, digitalization, and advanced simulation are crucial factors for innovating operational processes and optimizing systems in ports. The Portualità Project and Blue Ports are part of this vision, proposing a shift in both methodology and training to make ports not only more efficient but also more sustainable. This is the conclusion of the panel "Green&Blue Innovation Hub. Skill & Training for the Blue Economy," which featured speakers: Bruno Pisano, Special Commissioner of the Eastern Ligurian Sea Port Authority; Federica Catani, Director of the National School of Transport and Logistics of La Spezia; Rebecca Lodi, Secretary of the Merchant Marine Academy of Genoa; Davide Ritarossi, Project Manager of the Ligurian Marine Technologies District of La Spezia; and Luca Isgrò, Head of Simulation Solutions at Cetena. Journalist Leonardo Parigi moderated the panel.

CLIMATE CHANGE AND THE PROBLEMS TO ADDRESS ON THE COASTS

From a scientific perspective, it's undeniable that rapid climate change is underway due to human activity. But what are the effects of global warming on the seas? This was the topic addressed in the SEAFUTURE 2025 panel moderated by Giuliana Vatteroni of the National Center for Environmental Research (CNA). During the panel, Silvia Pagnoscin, an expert in physics and astrophysics at the University of Florence, and Alessandro Benedetti, a researcher at the National Research Council (CNR), demonstrated the effects of rising sea levels due to the expansion of water caused by heat accumulation, compounded by melting ice. Within a hundred years, sea levels are estimated to rise by just under one meter. This is a problem that must be addressed with the right tools and awareness to avoid the damage and associated costs to infrastructure and businesses.



NETWORKING DINNER POWERED BY MBDA





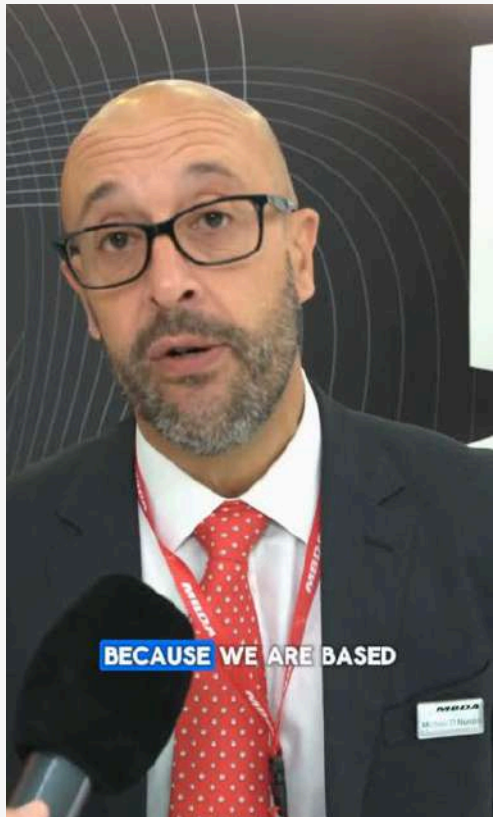
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CLOSING REMARKS

A message from
THE MINISTER OF INTERIOR
Matteo PIANTEDOSI

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INTERVIEW WITH **MICHELE DI NUNZIO**, ITALY SALES DIRECTOR MBDA

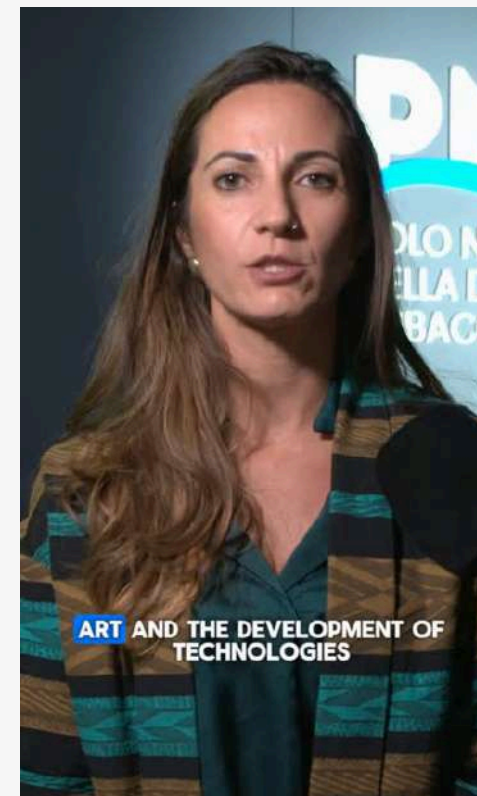
For MBDA Italia, SeaFuture is a key event, reflecting the company's long-standing presence in La Spezia, with roots in Oto Melara and now Leonardo. The proximity to the naval base makes the exhibition especially relevant, offering an opportunity to present advanced air defense systems – a core area of expertise – while strengthening ties with the Italian Navy. SEAFUTURE was also the occasion to showcase new solutions, such as the Teseo missile, and to highlight the ability of the Italian Armed Forces to maintain sovereignty across all defense domains. Beyond defense, the exhibition also serves as a broader platform to showcase all activities related to the sea and its environment.

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HYBRID BORDERS: CRITICAL INFRASTRUCTURE, CYBERSECURITY AND INTERNATIONAL COOPERATION AGAINST TRANSNATIONAL THREATS

The panel featured Dr. Ivano Gabrielli, Director of the Italian National Police - Postal Police and Cybersecurity Service; Dr. Rocco Messina, Head of the Border Security and Management Unit at the United Nations Counter-Terrorism Centre; and Dr. Nicola Marini, Business Development Director at IPS S.p.A. Dr. Gabrielli opened the conference by outlining the new capabilities in the field of cybersecurity and critical infrastructure protection. Dr. Messina then illustrated the work carried out by the United Nations in fostering international cooperation on border security, with particular focus on best practices and interoperability. Finally, Dr. Marini presented the advanced technological solutions introduced by IPS S.p.A. to enhance situational awareness across all domains.



INTERVIEW WITH **ERIKA BUTTARO**, Italian National Underwater Dimension Hub (PNS)

For the Italian National Underwater Hub (PNS), SEAFUTURE 2025 was a strategic opportunity to discuss cutting-edge subsea technologies, particularly for the protection of critical infrastructure. The event also allowed the Hub to showcase its mission and collaborate with industry and academia to identify new research paths. Two main priorities are a subsea network for Underwater Situational Awareness and the development of a multi-mission autonomous vehicle for deep-water operations. In just 18 months, the Hub has launched 18 research projects worth €115 million, bringing together more than 250 companies, universities, and research centers.

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GOVERNS AND MANAGES

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INTERVIEW WITH IVANO GABRIELLI, ITALIAN NATIONAL POLICE

The speech emphasized that cybersecurity must be based on close public-private cooperation, both nationally and internationally. Security cannot be achieved without the involvement of those managing and governing IT systems. Technologies originally designed for corporate security are now also used by police forces to safeguard national security and manage critical events. SEAFUTURE serves as a platform to discuss emerging needs and the evolution of technological solutions in the cyber domain.



NAVAL BASE OF LA SPEZIA

INTERVIEW WITH NICCOLÒ FURIO, SITEP ITALIA

Sitep Italia celebrated its 50th anniversary by launching the new Sitep Innovation Hub at SEAFUTURE. The hub introduces immersive technologies and high-precision customization solutions applied to all company products. SEAFUTURE was described as the perfect venue to combine technological innovation and networking, hosted within the naval base of La Spezia, further strengthening Sitep's international visibility as a key player in the naval sector.

[WATCH THE VIDEO](#)



Always attentive to the environment and sustainability, IBG – Italian Blue Growth – has maintained a constant commitment that earned it the ISO 20121 certification at the end of 2024. This international standard defines the requirements for an Event Sustainability Management System (ESMS), focusing on economic, social, and environmental impacts. At Seafuture 2025, IBG launched a project to offset the CO₂ generated during the organization and execution of the event, sending a strong and proactive signal in support of sustainability and in line with the certification received. The project, sponsored by **Vannucci Piante**, included the creation of “green” areas throughout the exhibition space, featuring tall trees and evergreen shrubs carefully selected for their environmental and aesthetic value. After the event, in collaboration with the Municipality of La Spezia, these plants will be transplanted into city parks and green areas, contributing to the enhancement of urban and environmental quality and leaving a tangible legacy for the region.



THE DEMO AREA

SEAFUTURE 2025 attendees showed great interest in the Demo Area, an outdoor space dedicated to demonstrating the latest innovations from leading companies. Among the many projects shown the D-FEND ENFORCEAIR 2, the anti-drone system with Cyber RF capabilities, was used to simulate a single drone attack in a NoFly Zone and in a mixed scenario that included a simulated attack by two drones.

The SRS Fusion hybrid ROV demonstrated its complete programmability and autonomy, making it a vehicle capable of complex maneuvers and high-quality data collection from its sensors. The Skydio X10D drone was also demonstrated its ability to constantly monitor the target under surveillance with extreme precision, continuity, and stability during tracking thanks to its IR sensors.

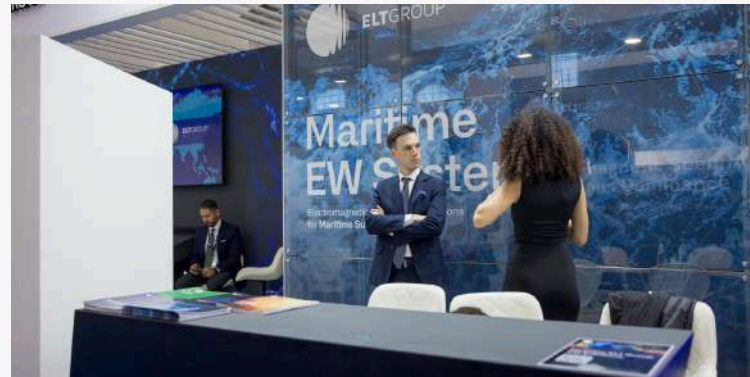




INTERVIEW WITH FABIO MASSA, SALES MANAGER OF RGM

Fabio Massa, Sales Manager of RGM, outlined the company's activities, founded in 1986 and specialized in highly customized electronic systems for industry and defense. Products include submarine propulsion systems, high-energy supercapacitors for radar systems, power supplies, and special high-frequency magnetic components. RGM offers fully verticalized solutions, from design to testing at its Rome facilities. Participation in SEAFUTURE was deemed highly positive, providing momentum for future growth and consolidating RGM's role in the defense and industrial electronics sector.

[WATCH THE VIDEO](#)



VESSELS PRESENT AT SF25

INSTITUTIONAL NAVAL UNITS

- Training Ship Palinuro
- LHD Trieste – Multi-purpose landing helicopter dock
- Nave Vulcano (A 5335) – Logistic Support Ship
- FREMM Spartaco Schergat – Multi-role Frigate
- FREMM Carlo Margottini – Multi-role Frigate
- PPA Montecuccoli – Offshore Patrol Vessel
- Angelo Cabrini (P420) – Logistic Support Ship
- Sommergibile Romeo Romei – Submarine
- Nave Termoli (M 5555) – Minehunter
- Monte Sperone P01 - Multi-role patrol vessel (GDF)
- V.A.I. 319 Patrol Vessel - Guardia di Finanza
- Aurelio Visalli (CLASS 420) - Coast Guard
- Police patrol vessel
- Petracca patrol vessel - Carabinieri

COMMERCIAL VESSELS

- Med Srl Rhib
- Piloda Shipyard SRL Motor Yatch
- ZODIAC ITALIA SRL - RHIB
- Novamarine Spa
- Baglietto Marine Specialised Technology



FINCANTIERI AND THE ITALIAN NAVY SIGN AN AGREEMENT WITH THE HELLENIC NAVY FOR THE TRANSFER OF TWO FREMM

At SF25, the National Armaments Directors of Italy and Greece signed a preliminary agreement for the transfer to the Hellenic Navy, through Fincantieri, of two Italian Navy ships: the FREMM frigates Bergamini and Fasan.

MBDA UNVEILS THE TESEO MK2E MISSILE FOR ADVANCED MARITIME DEFENCE

MBDA highlights the importance of a multi-layered maritime defence, where speed and precision are as critical as sensor sophistication. The new Teseo Mk2E, developed in collaboration with the Italian Navy, is an upgradable and flexible missile capable of in-flight course correction.

ELT GROUP: AI-DRIVEN SOLUTIONS FOR ADVANCED NAVAL DEFENCE AND TRAINING

Elt Group has presented EWS, a suite for the Fremm Evo class featuring signal interception capabilities and the AI-based Adrian anti-drone system. The company also unveiled the Ew Naval Simulation Lab for immersive training, alongside tools such as Virtual & Extended Reality for Maintenance and Training and Bright Elt Assistant, which support operator training and real-time management of company know-how.

LEONARDO INTRODUCES THE LIONFISH 30 TURRET

Leonardo has chosen to bring to SF25 a highly tangible innovation: the Lionfish 30 turret, representing a generational leap in close-in protection for naval units. Its compact design, automated loader, and advanced optical systems make it effective against fast and unpredictable threats such as drones





MEDIA RESONANCE AT ITS HIGHEST

SF25 has confirmed not only its record-breaking attendance but also its extraordinary media impact.

This year's edition achieved unprecedented visibility, with extensive coverage on national and international press, television, and digital platforms. Engagement on social media reached remarkable levels, with thousands of interactions, shares, and discussions within the professional and public community.

+200

MEDIA OUTLETS

ONLINE AND OFFLINE, LOCAL AND NATIONAL, SECTOR-SPECIFIC AND GENERALIST

+1200

ARTICLES

PUBLISHED ACROSS NATIONAL, INTERNATIONAL, AND SECTOR-SPECIFIC OUTLETS

+500

SOCIAL CONTENTS

CREATED ACROSS LINKEDIN, INSTAGRAM, FACEBOOK, YOUTUBE, AND NEWSLETTERS

+900.000

VIEWS

THOUSANDS OF IMPRESSIONS AND VIEWS GENERATED ON LINKEDIN, FACEBOOK, INSTAGRAM AND YOUTUBE

+20.000

ENGAGEMENT

THOUSANDS OF LIKES, SHARES, COMMENTS, AND INTERACTIONS ACROSS LINKEDIN, FACEBOOK, AND INSTAGRAM

+30.000

NEWSLETTER OPENING

A TOTAL OF 20 NEWSLETTERS WERE SENT DURING THE EVENT, GENERATING OVER 30,000 OPENINGS

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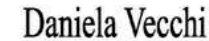
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